## Consolidated financial and non-financial highlights

(FY)	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Operating results											
Net sales (Millions of yen)	523,946	530,819	617,954	584,662	681,021	846,716	1,043,542	1,210,841	1,135,524	1,371,842	1,575,026
Operating income (loss) (Millions of yen)	(16,287)	26,730	77,485	44,973	58,636	125,891	214,535	275,406	201,215	163,254	266,807
Operating income / net sales (%)	(3.1)	5.0	12.5	7.7	8.6	14.9	20.6	22.7	17.7	11.8	16.9
Income (loss) before income taxes (Millions of yen)	(10,319)	34,658	82,062	50,931	59,534	132,336	238,400	279,173	200,418	167,801	267,316
Net income attributable to Murata Corporation (Millions of yen)	3,588	24,757	53,492	30,807	42,386	93,191	167,711	203,776	156,060	146,086	206,930
Shareholders' equity (Millions of yen)	784,342	800,857	821,144	808,542	860,963	955,760	1,123,090	1,229,159	1,354,819	1,456,600	1,603,976
Total assets (Millions of yen)	909,327	928,790	988,508	1,000,885	1,087,144	1,243,687	1,431,303	1,517,784	1,634,999	1,797,013	2,048,893
Net cash provided by operating activities (Millions of yen)	76,521	107,303	105,610	57,589	88,537	185,751	259,936	252,451	243,920	225,249	279,842
Net cash used in investing activities (Millions of yen)	(18,106)	(93,261)	(133,999)	(46,487)	(56,173)	(117,150)	(91,379)	(205,316)	(202,697)	(194,165)	(303,741)
Net cash provided by (used in) financing activities (Millions of yen)	(43,814)	(22,379)	(14,561)	(9,148)	(9,655)	(40,899)	(66,966)	(56,614)	(11,729)	(83,585)	51,546
Cash and cash equivalents at end of year (Millions of yen)	117,502	108,777	63,020	65,302	90,068	118,884	212,936	212,570	239,184	187,910	217,805
Average exchange rate (Yen/U.S. dollar)	100.54	92.85	85.72	79.07	83.11	100.24	109.94	120.14	108.42	110.86	110.91
Indices											
Shareholders' equity ratio (%)	86.3	86.2	83.1	80.8	79.2	76.8	78.5	81.0	82.9	81.1	78.3
Basic earnings attributable to Murata Corporation per share (yen)	5.49	38.45	83.08	48.12	66.94	146.88	264.06	320.85	244.62	228.62	323.45
Net income attributable to Murata Corporation / shareholders' equity (%)	0.4	3.1	6.6	3.8	5.1	10.3	16.1	17.3	12.1	10.4	13.5
Shareholders' equity per share (yen)	1,218.11	1,243.78	1,275.27	1,276.85	1,359.65	1,504.84	1,768.33	1,935.35	2,122.83	2,276.82	2,507.11
Cash dividends per share (yen)	33.33	23.33	33.33	33.33	33.33	43.33	60.00	70.00	73.33	86.67	93.33
Capital expenditures (Millions of yen)	65,427	22,868	56,752	68,445	77,662	68,197	101,184	172,540	158,579	306,608	291,581
Depreciation and amortization (Millions of yen)	80,978	69,896	61,795	61,008	72,323	76,884	84,935	99,105	113,523	141,625	124,419
Research and development expenses (Millions of yen)	46,832	41,649	39,778	40,978	48,766	54,649	64,990	77,982	81,809	94,181	101,589

The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the U.S.

The Company implemented a three-for-one common stock split, effective April 1, 2019. Information per share were calculated on the assumption that the relevant stock split had been implemented at the beginning of fiscal 2008.

# Net sales and ratio of operating income to net sales (Billion yen or %)



#### ROIC [pre-tax basis] (%)

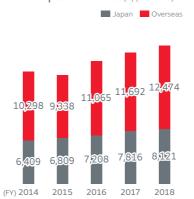


ROIC [pre-tax basis]: Operating income / Invested capital (Property, plant and equipment + Inventories + Trade accounts receiv-able - Trade accounts payable)

#### Trends in return to shareholders



### Number of patents owned (Applications)



### Average paid vacation days taken per person and rate of taking paid vacation (Day or %) Days taken Rate of taking paid vacation



Total GHG emissions (1,000 t-CO<sub>2</sub>/year)

