

# **CONVOCATION NOTICE**

# FOR

# THE 73rd

# **ORDINARY GENERAL MEETING OF SHAREHOLDERS**

# TO BE HELD ON

JUNE 26, 2009

# NOTE

- 1. THIS DOCUMENT IS A TRANSLATION OF THE OFFICIAL JAPANESE CONVOCATION NOTICE FOR THE 73RD ORDINARY GENERAL MEETING OF REGISTERED SHAREHOLDERS.
- 2. THIS TRANSLATION IS PROVIDED ONLY AS A REFERENCE TO ASSIST SHAREHOLDERS IN THEIR VOTING AND DOES NOT CONSTITUTE AN OFFICIAL DOCUMENT.
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# CONVOCATION NOTICE FOR THE 73rd ORDINARY GENERAL MEETING OF SHAREHOLDERS

### May 29, 2009

Tsuneo Murata President Statutory Representative Director Member of the Board of Directors

Murata Manufacturing Co., Ltd. 10-1, Higashikotari 1-chome, Nagaokakyo-shi, Kyoto, Japan (Securities Identification code: 6981)

Dear Shareholders:

Notice is hereby given that the 73rd Ordinary General Meeting of Shareholders will be held as detailed hereinafter, and your attendance is cordially requested.

In the event that you are unable to attend the meeting, you may exercise your voting rights using one of the methods below. To do so, we kindly ask that you first examine the reference materials for the general meeting of shareholders later in this translation (p. 4–10), then exercise your voting rights by 5:00 p.m. on Thursday, June 25, 2009.

### [Exercise of Voting Rights by Postal Mail]

Please indicate on the Voting Rights Exercise Form enclosed herewith your approval or disapproval on the proposals and return the form by the said deadline.

#### [Exercise of Voting Rights via the Internet]

Please access the designated website for exercise of voting rights (http://www.it-soukai.com/), use the "Voting Rights Exercise Code" and the "Password" shown on the enclosed Voting Rights Exercise Form, and indicate your approval or disapproval of the proposals, following the on-screen instructions by the said deadline.

You are cordially requested to refer to the enclosed "Instructions for Internet Voting" upon the exercise of voting rights via the Internet.

In the event that you exercise your voting right on the same proposal both by postal mail and via the Internet, and in the event that the details of your votes are different, the vote made over the Internet shall prevail. In the event that you exercise your voting right on the same proposal over the Internet more than once, the vote made last shall prevail.

- 1. Date and time: June 26, 2009 (Friday) 10:00 a.m.
- 2. Location: 10-1, Higashikotari 1-chome, Nagaokakyo-shi, Kyoto, Japan The Hall on the second floor of the Head Office

## 3. Agenda:

- Reports 1 Report of the business report, the consolidated financial statement for the 73rd fiscal term (From April 1, 2008 to March 31, 2009), and along with audit reports prepared by the Independent Auditor and the Board of Statutory Auditors on the consolidated financial statement
  - 2. Report of the financial statement for the 73rd fiscal term (From April 1, 2008 to March 31, 2009)

#### Proposals

No. 1 Dividends of Retained Earnings for the 73rd Fiscal Term

No. 2 Partial Amendment to the Articles of Incorporation

No. 3 Election of Five (5) Members of the Board of Directors

No. 4 Election of One (1) Statutory Auditor

- Attendees are kindly requested to submit the enclosed Voting Rights Exercise Form, completed, at the reception desk at the entrance to the meeting hall.
- In the event of any changes being made to the reference materials for the General Meeting of Shareholders, or to the business report and consolidated/non-consolidated financial statements, they will be notified on the Company's website (http://www.murata.co.jp).

### **Reference Materials for the General Meeting of Shareholders**

#### **Proposals and References**

### Proposal No. 1: Dividends of Retained Earnings for the 73rd Fiscal Term

The Company has adopted a basic policy for return of profits to its shareholders under which the Company intends to realize a steady increase of dividend by increasing profit per share, putting priority on distribution of results in the form on dividend, and enhancing the value of the Company and improving the financial strength at the same time.

Based on this policy, after examining the Company's consolidated performance and payout ratio, and determining the amount of unappropriated retained earnings needed for reinvestment in future development, the Company proposes a year-end dividend of 50 yen per share. Combined with the interim dividend, this will bring the annual dividend to 100 yen per share.

1. Type of dividend asset

Cash

- Allocation of dividend assets and total amount of allocation 50 yen per common share Total amount of payout: 10,731,654,850 yen
- 3. Effective date of dividend payout June 29, 2009

#### Proposal No. 2: Partial Amendment to the Articles of Incorporation

1. Reasons for the amendments

With the enforcement of the "Act for Partial Revision of the Act on Book-Entry Transfer of Company Bonds, etc. for Streamlining Settlement Concerning Share Trading, etc." (Act No. 88 of 2004; hereinafter referred to as the "Act for Streamlining Settlement of Shares, etc.") on January 5, 2009, all stocks of listed companies have become subject to Book-Entry Transfer System for Stocks, etc. (so-called electronic share certificates system).

Accordingly, the Company proposes to make necessary amendments including deletion of provisions with respect to share certificates, beneficial shareholders and the register of beneficial shareholders which became unnecessary for the Company's Articles of Incorporation. However, since the register of lost share certificates shall be prepared and maintained until the day on which one year elapses from the day immediately following the day on which the Act for Streamlining Settlement of Shares, etc. was enforced, the Company proposes to establish necessary provisions as supplementary provisions. It is deemed that a resolution has been passed, abolishing the provision with respect to issuance of share certificates in Article 7 of the existing Articles of Incorporation, effective the date of enforcement of the Act for Streamlining Settlement of Shares, etc. (January 5, 2009) in accordance with Paragraph 1, Article 6 of supplementary provisions of the Act for Streamlining Settlement of Shares, etc.

2. Details of the amendments

The Company proposes the following amendments to the present Articles of Incorporation.

	(Undernines show amended portions.)
Present Articles of Incorporation	Articles of Incorporation after Amendment
Article 7 (Issuance of Share Certificates)	<deleted></deleted>
The Company shall issue share certificates for its shares.	
Article 8 (Repurchase of Shares)	Article 7 (Repurchase of Shares)
<text omitted=""></text>	<unchanged></unchanged>
Article 9 (Number of Shares Constituting One Voting	Article 8 (Number of Shares Constituting One Voting
Unit and Non-Issuance of Share Certificates Less than a	Unit)
Full Voting Unit)	Unit)
(1) The number of shares constituting one Voting Unit	The number of shares constituting one Voting Unit shall
shall be one hundred (100).	be one hundred (100).
(2) Notwithstanding Article 7 hereof, the Company	<deleted></deleted>
shall not issue share certificates representing less	
than one Voting Unit of shares. However, this	
limitation shall not apply in setting Share Handling	
Regulations.	
Article <u>10</u> ( <i>Rights concerning Shares Less Than One</i>	Article 9 (Rights concerning Shares Less Than One
Voting Unit)	Voting Unit)
Shareholders of shares less than one Voting Unit of	Shareholders of shares less than one Voting Unit of
the Company (including beneficial shareholders and	the Company cannot exercise their rights other than
hereinafter the same) cannot exercise their rights other	those enumerated below:
than those enumerated below:	
1. rights provided for in each Item of Paragraph 2 of	1. rights provided for in each Item of Paragraph 2 of
Article 189 of the Corporate Law;	Article 189 of the Corporate Law;
2. rights to make claims as provided for in Paragraph	2. rights to make claims as provided for in Paragraph
1 of Article 166 of the Corporate Law; and	1 of Article 166 of the Corporate Law; and
3. rights of shareholders to subscribe for shares or	3. rights of shareholders to subscribe for shares or
share warrants allotted by the Company in	share warrants allotted by the Company in
accordance with the number of shares held by them.	accordance with the number of shares held by them.
L	1

(Underlines show amended portions.)

Present Articles of Incorporation	Articles of Incorporation after Amendment		
<ul> <li>Article <u>11</u> (<i>Administrator of Shareholders' Register</i>)</li> <li>(1) The Company shall appoint an administrator of shareholders' register.</li> <li>(2) The administrator of shareholders' register and its handling offices shall be designated by a resolution of the Board of Directors and public notice thereof shall be given.</li> <li>(3) The preparation and maintenance of the register of shareholders (including the register of beneficial shareholders, ditto hereinafter), ledger of stock warrants and register of lost share certificates of the Company or any other business related thereto shall be entrusted to the administrator of shareholders' register and shall not be handled by the Company.</li> </ul>	<ul> <li>Article <u>10</u> (<i>Administrator of Shareholders' Register</i>)</li> <li>(1) The Company shall appoint an administrator of shareholders' register.</li> <li>(2) The administrator of shareholders' register and its handling offices shall be designated by a resolution of the Board of Directors and public notice thereof shall be given.</li> <li>(3) The preparation and maintenance of the register of shareholders <u>and</u> ledger of stock warrants of the Company or any other business related thereto shall be entrusted to the administrator of shareholders' register and shall not be handled by the Company.</li> </ul>		
Article $\underline{12} \sim \underline{41}$ <text omitted=""></text>	Article $\underline{11} \sim \underline{40}$		
	<unchanged></unchanged>		
<newly added=""></newly>	Supplementary Provisions		
	Article 1The preparation and maintenance of the register oflost share certificates of the Company or any otherbusiness related thereto shall be entrusted to theadministrator of shareholders' register and shall not behandled by the Company.Article 2The preceding article and this article shall be validuntil January 5, 2010, and deleted on January 6, 2010.		

### Proposal No. 3: Election of Five (5) Members of the Board of Directors

The term of office of seven (7) Members of the Board of Directors (Yasutaka Murata, Tsuneo Murata, Yukio Sakabe, Atsushi Inoue, Hideharu Ieki, Koji Makino and Yasuro Tanahashi) out of the current ten (10) Members of the Board of Directors expires as of the end of the 73rd Ordinary General Meeting of Shareholders.

Thereby, it is proposed that five (5) Members of the Board of Directors, of which one Member is Outside Director, be elected at this Ordinary General Meeting of Shareholders.

The candidates for Members of the Board of Directors are as follows:

Candi- date No.	Name of Candidate (Birthdate)	Brief Personal History, Positions, Responsibilities and Representative Positions in Other Companies	Shares of the Company Owned
1	Tsuneo Murata (August 13, 1951)	Mar 1974Entered the CompanyJun 1989Assumed the position of Member of the Board of Directors of the CompanyJun 1991Assumed the position of Senior Vice President of the CompanyJun 1995Assumed the position of Executive Vice President of the CompanyJun 2003Assumed the position of Executive Deputy President and Statutory Representative Director of the CompanyJun 2007Assumed the position of President and Member of the Board of Directors of the CompanyJun 2007Assumed the position of President and Member of the Board of Directors of the CompanyAT PRESENT: President, Statutory Representative Director of the Company (Representative Positions in Other Companies) President and Statutory Representative Director of Fukui Murata Mfg. Co., Ltd. Director of Murata Electronics Singapore (Pte.) Ltd. Chairman of the Murata Science Foundation	1,905,000 shares
2	Atsushi Inoue (October 7, 1948)	Apr1973Entered the CompanyJul2001Assumed the position of Vice President of the CompanyJun2003Assumed the position of Member of the Board of Directors of the CompanyJun2005Assumed the position of Executive Vice President of the CompanyJun2005Assumed the position of Executive Vice President of the CompanyAT PRESET: Member of the Board of Directors Executive Vice President General Manager of Components Business Unit (Representative Positions in Other Companies) President and Statutory Representative Director of Izumo Murata Mfg. Co., Ltd. 	1,500 shares

date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Representative Positions in Other Companies	Shares of the Company Owned
3		Jan 1974	Entered the Company	
		Jul 2003	Assumed the position of Vice President of the Company	
	Hideharu Ieki (April 25, 1950)	Jul 2005	Assumed the position of Senior Vice President of the Company	
		Jun 2007	Assumed the position of Member of the Board of Directors of the Company	700 shares
		Executive V	Assumed the position of Executive Vice President of the Company NT: the Board of Directors Vice President nager of Technology and Business Development Unit	
		Apr 1976	Entered Mitsui Engineering & Shipbuilding Co., Ltd.	
		Jan 1986	Entered the Company	
		Jun 2005	Assigned as General Manager of Planning & Administration Group of the Company	
4	Koji Makino	Jul 2005	Assumed the position of Vice President of the Company	500
	(May 13, 1952)	Jun 2007	Assumed the position of Member of the Board of Directors of the Company	shares
		Vice Preside	NT: the Board of Directors ent of the Company nager of Corporate Administration Group	
		Apr 1963	Entered Fuji Iron & Steel Co., Ltd. (currently Nippon Steel Corporation)	
		Jun 1993	Assigned as General Manager of Machinery & Materials Division of Nippon Steel Corporation	
		Jun 1995	Assumed the position of Director of Nippon Steel Corporation	
		Apr 1997	Assumed the position of Managing Director of Nippon Steel Corporation	
		Apr 2000	Assumed the position of Representative Director and President of Nippon Steel Information and Communication Systems Inc., (currently NS Solutions Corporation)	
		Apr 2003	Assumed the position of Representative Director and Chairman of NS Solutions Corporation	
5	Yasuro Tanahashi (January 4, 1941)	Jun 2004	Assumed the position of Director of Internet Initiative Japan Inc.	0 share
	(Junuary 4, 1941)	Jun 2005	Assumed the position of Member of the Board of Directors of the Company	
		Jun 2007	Assumed the position of Senior Advisor of NS Solutions Corporation Outside Director of Yokogawa Electric Corporation	
		Senior Advi Director of		

(1) The Company makes contributions to the Murata Science Foundation of which Tsuneo Murata assumed the position of Chairman as of April 1, 2009.

(2) Other candidates have no special interests with the Company.

2. Yasuro Tanahashi is a candidate for an Outside Director.

- 3. Special notes for Outside Director candidate are as follows:
  - Reasons for electing the candidate for Outside Director: Yasuro Tanahashi is appointed as a candidate for Outside Director in the hope that he will be able to utilize his deep insight and abundant business experiences as management executive for the management of the Company.
  - (2) Number of years of service as Outside Director At the conclusion of the 73rd Ordinary General Meeting of Shareholders, Yasuro Tanahashi, currently serving as Outside Director since June 2005, will have served as Outside Director for 4 years.
  - (3) Liability Limitation Agreement with Outside Directors The Company has entered into an agreement with Yasuro Tanahashi to the effect that liability of Outside Directors shall be restricted to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Corporate Law. Upon his reelection, the Company will continue the said agreement with him.

### Proposal No. 4: Election of One (1) Statutory Auditor

As the term of office of Motohiko Nakayama, one (1) out of the current five (5) Statutory Auditors expires at the end of this Ordinary General Meeting of Shareholders, it is proposed that one (1) Statutory Auditor be elected at this general meeting.

The Board of Statutory Auditors consents to this proposal.

The candidate for Statutory Auditor is as follows:

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Representative Positions in Other Companies	Shares of the Company Owned
1	Motohiko Nakayama (December 13, 1950)	AT PRESI	Assigned as General Manager of Accounting & Controller Department, Accounting & Finance Group of the Company Assumed the position of Standing Statutory Auditor of the Company	1,400 shares

Note: There are no special interests between the Company and the candidate for Statutory Auditor.