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Members of the **Board of Directors**

Masanori Minamide

Member of the Board of Directors

Masanori Minamide has been involved in accounting, financial and corporate planning duties, and business management in Southeast Asia, accumulating a wealth of experience and a solid record of achievement.

Masahiro Ishitani

Member of the Board of Directors

Masahiro Ishitani has been involved in accounting, financial and corporate planning duties, and business management, accumulating a wealth of experience and a solid record of achievement.

Vice Presidents

22, of whom four concurrently serve as Member of the Board of Directors

Senior Executive Vice President Hiroshi Iwatsubo **Executive Vice President**

Kenichi Mizuno

Ryuji Miyamoto

Remuneration Advisory Committee Member

Ryuji Miyamoto has been involved

in legal, human resources, and other

administrative duties, accumulating

a wealth of experience and a solid

Hiroshi Iwatsubo

Member of the Board of Directors

Hiroshi Iwatsubo has been involved

in technology development and

business management, planning, and sales, accumulating a wealth

of experience and a solid record of

Member of the Board of Directors

record of achievement.

Satoshi Sonoda Ryuji Miyamoto Masahiro Ishitani Masanori Minamide Senior Vice President

Nagato Omori Ken Tonegawa

Yoshiro Ozawa

Member of the Board of Directors Audit and Supervisory Committee Member (Full-time/Committee Chairperson)

Yoshiro Ozawa has been involved in accounting, finance, and personnel affairs in and outside of Japan, and has extensive experience and insight in these fields.

Norio Nakajima

Nomination Advisory Committee Member

Norio Nakajima has been involved in technology development and business management, accumulating a wealth of experience and a solid record of achievement.

Hyo Kambayashi

Outside Director Audit and Supervisory Committee Member Remuneration Advisory Committee Member

Hyo Kambayashi has been engaged in affairs concerning financial auditing, internal control advising, risk management and strengthening governance for many years as a certified public accountant and executive and has extensive experience and insight in corporate accounting, auditing and internal control.

Tsuneo Murata

Chairman of the Board Nomination Advisory Committee Member (Committee Chairperson) Remuneration Advisory Committee Member

Tsuneo Murata has been involved in the running and management of business and sales divisions in and outside of Japan, accumulating a wealth of experience and a solid record of achievement.

Takatoshi Yamamoto

Outside Director Audit and Supervisory Committee Member Nomination Advisory Committee Member

Takatoshi Yamamoto has extensive experience of corporate analysis of companies in and outside of Japan as a securities analyst, particularly in regard to the electronics industry, and has specialized insight in finance and accounting, in addition to a wealth of experience related to global corporate management.

Takashi Shigematsu

Outside Director Nomination Advisory Committee Member Remuneration Advisory Committee Member

Takashi Shigematsu has extensive experience and insight as an executive in the manufacturing industry and the automotive industry in particular.

Naoko Munakata

Outside Director

Audit and Supervisory Committee Member

Naoko Munakata has extensive experience and knowledge about administrative fields including economics, international trade, and intellectual property.

Yuko Yasuda

Outside Director

Nomination Advisory Committee Member Remuneration Advisory Committee Member (Committee Chairperson)

Yuko Yasuda has engaged in introducing, assessing, and developing CEOs and evaluating the effectiveness of the Board of Directors for many years as a Japan Director at companies that search for corporate executive candidates.

She has extensive experience and insight in fields concerning executive personnel assessment, development and corporate governance.

Vice President

Toshikazu Sasaki Noriyuki Kubodera Shinji Nomura Hiroichi Kawahira Takaharu Sakai Toshihiko Okamoto

Yoshihiro Yamada Toshinobu Yamazaki

Tatsuo Bizen

Harunobu Sano Shogo Hashimoto Kohei Miyao

Yoshitaka Tanino

Masamichi Ando