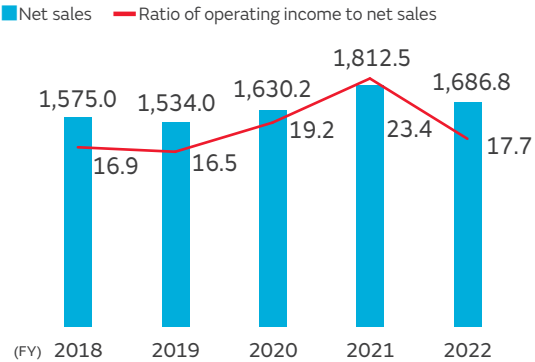


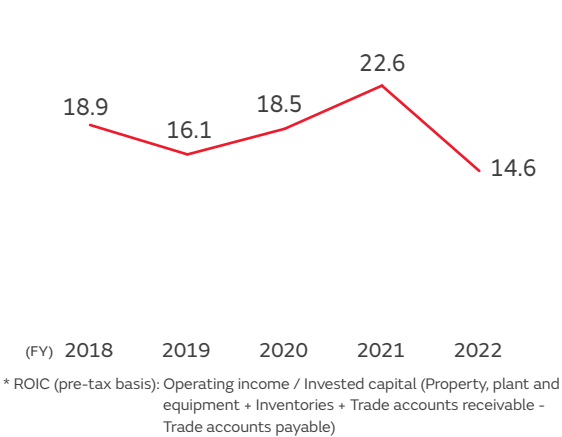
# Financial and ESG data highlights

## Financial (US-GAAP)

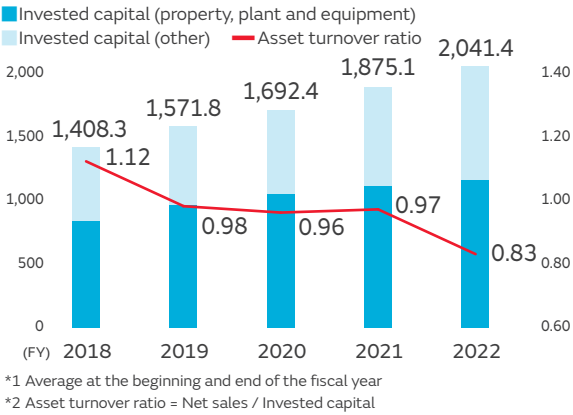
### Net sales and ratio of operating income to net sales



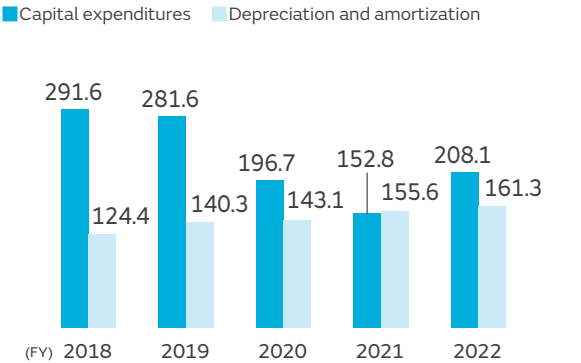
### ROIC (pre-tax basis)\* (%)



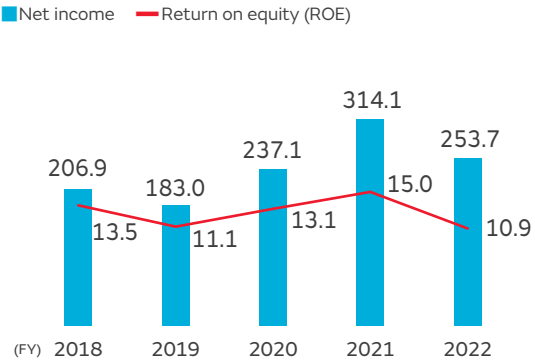
### Invested capital\*1 and asset turnover ratio\*2



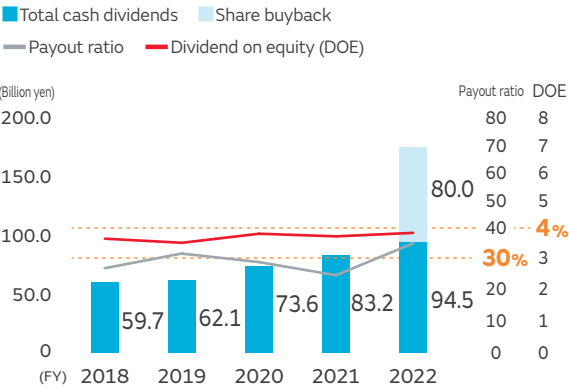
### Capital expenditures and depreciation and amortization



### Net income and return on equity (ROE)

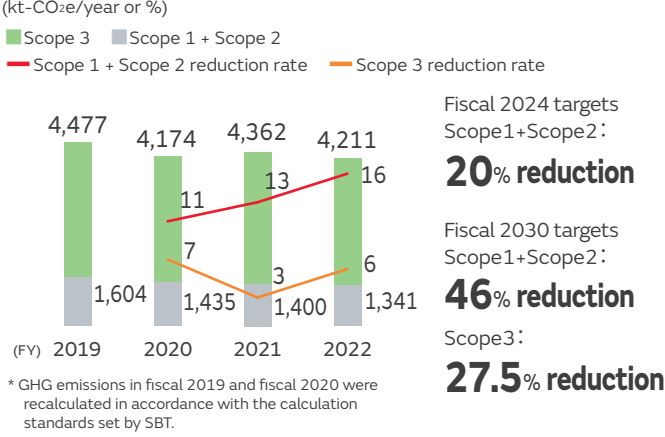


### Return to shareholders

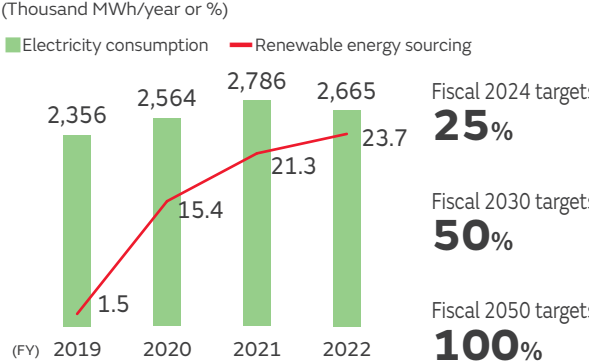


## ESG

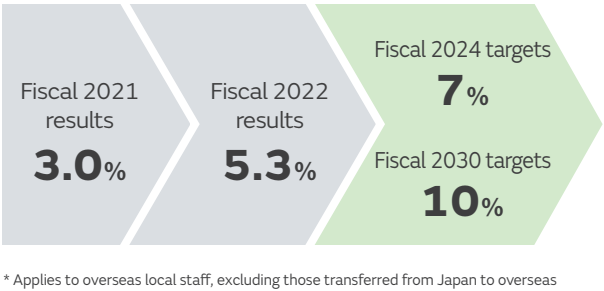
### Amount of GHG emissions and emissions reduction rate vs. fiscal 2019



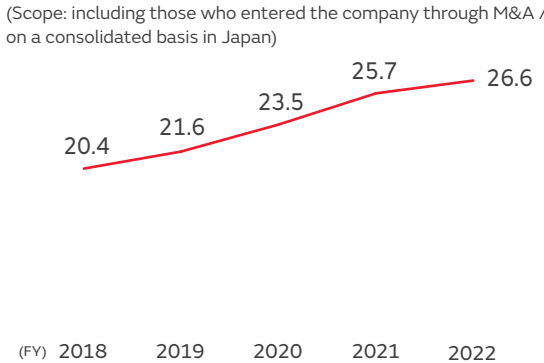
### Electricity consumption and renewable energy sourcing



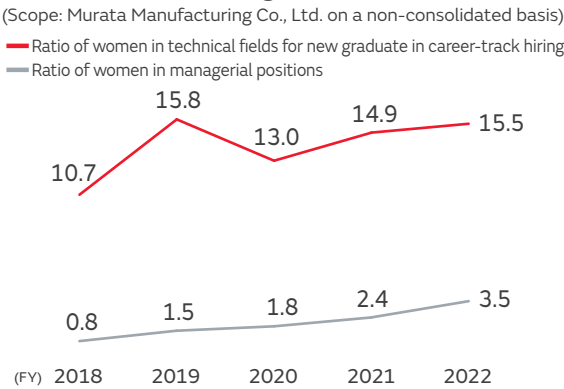
### Percentage of overseas indirect employees\* with experience working at other sites



### Ratio of mid-career employees in managerial positions



### Ratio of women in technical fields for new graduate in career-track hiring and ratio of women in managerial positions



### Number of Members of the Board of Directors and ratio of Outside Directors

