Murata Manufacturing Co., Ltd.

CONVOCATION NOTICE

FOR

THE 80th

ORDINARY GENERAL MEETING OF SHAREHOLDERS

TO BE HELD ON

JUNE 29, 2016

NOTE

- 1. THIS DOCUMENT IS A TRANSLATION OF THE OFFICIAL JAPANESE CONVOCATION NOTICE FOR THE 80TH ORDINARY GENERAL MEETING OF REGISTERED SHAREHOLDERS.
- 2. THIS TRANSLATION IS PROVIDED ONLY AS A REFERENCE TO ASSIST SHAREHOLDERS IN THEIR VOTING AND DOES NOT CONSTITUTE AN OFFICIAL DOCUMENT.
- 3. IN THE EVENT OF ANY DISCREPANCY BETWEEN THIS TRANSLATED DOCUMENT AND THE JAPANESE ORIGINAL, THE ORIGINAL SHALL PREVAIL.

(Securities Code: 6981)

CONVOCATION NOTICE FOR

THE 80th ORDINARY GENERAL MEETING OF SHAREHOLDERS

May 31, 2016

Tsuneo Murata
President
Statutory Representative Director
Member of the Board of Directors

Murata Manufacturing Co., Ltd. 10-1, Higashikotari 1-chome, Nagaokakyo-shi, Kyoto, Japan

Dear Shareholders:

Notice is hereby given that the 80th Ordinary General Meeting of Shareholders will be held as detailed below, and your attendance is cordially requested.

In the event that you are unable to attend the meeting, you may exercise your voting rights either by Voting Rights Exercise Form or via the Internet, etc. To do so, we kindly ask that you first examine the Reference Materials for the General Meeting of Shareholders later in this translation (p. 4-21), then exercise your voting rights by 5:00 p.m. on Tuesday, June 28, 2016.

- 1. Date and time: June 29, 2016 (Wednesday) 10:00 a.m.
- 2. Location: 10-1, Higashikotari 1-chome, Nagaokakyo-shi, Kyoto, Japan The Hall on the second floor of the Head Office
- 3. Agenda:
 - Reports
- Report of the business report, the consolidated financial statement for the 80th fiscal term (From April 1, 2015 to March 31, 2016), and audit reports prepared by the Independent Auditor and the Board of Statutory Auditors on the consolidated financial statement
- 2. Report of the financial statement for the 80th fiscal term (From April 1, 2015 to March 31, 2016)

Proposals

- No. 1 Dividends of Retained Earnings for the 80th Fiscal Term
- No. 2 Partial Amendment to the Articles of Incorporation
- No. 3 Election of Eight (8) Directors who are not Audit and Supervisory Committee Members
 - No. 4 Election of Four (4) Directors who are Audit and Supervisory Committee Members
 - No. 5 Determination of Amount of Remuneration for Directors who are not Audit and Supervisory Committee Members
 - No.6 Determination of Amount of Remuneration for Directors who are Audit and Supervisory Committee Members

[Guide for Exercise of Voting Rights]

1. Exercise of Voting Rights by Attending the Meeting

Please bring the Voting Rights Exercise Form enclosed herewith with you to the meeting and submit the form, completed, at the reception desk at the entrance to the meeting hall.

2. Exercise of Voting Rights by Postal Mail (Voting Rights Exercise Form)

Please indicate on the Voting Rights Exercise Form enclosed herewith your approval or disapproval on the proposals and return the form by the said deadline.

3. Exercise of Voting Rights via the Internet

1) Exercise of Voting Rights via the Internet

Please access the designated website for exercise of voting rights (http://www.it-soukai.com) via personal computer, smartphone, mobile phone or other device, use the "Voting Rights Exercise Code" and the "Password" shown on the enclosed Voting Rights Exercise Form, and indicate your approval or disapproval of the proposals, following the on-screen instructions by the said deadline.

2) To institutional investors

Nominee shareholders such as managing trust banks and others (including standing proxies) will be able to use the electronic voting platform as a method to electronically exercise voting rights at the General Meeting of Shareholders of the Company if the shareholders have applied in advance to use the electronic voting platform.

4. Treatment when voting rights are exercised more than once

- 1) If you exercise your voting rights by both postal mail and via the Internet, the vote made via the Internet shall prevail.
- 2) If you exercise your voting rights via the Internet more than once, the vote made last shall prevail.
- In the event of any changes being made to the Reference Materials for the General Meeting of Shareholders, or to the business report and consolidated/non-consolidated financial statements, they will be notified on the Company's website (http://www.murata.com/ja-jp/about/ir/meetings).

Reference Materials for the General Meeting of Shareholders

Proposals and References

Proposal No. 1: Dividends of Retained Earnings for the 80th Fiscal Term

The Company operates in the electronic devices sector, which is subject to extreme changes in the demand environment and in which the pace of technological innovation is fast. To facilitate a prompt response to environmental changes and achieve sustained growth in profits, as well as maintaining stable management in an increasingly harsh business environment, the Company will strive to strengthen its capital base.

The Company's policy on the return of profits to its shareholders puts priority on distribution of results in the form of a dividend. The Company has adopted a basic policy under which it intends to realize a steady increase of dividend by increasing profit per share, while enhancing the value of the Company and improving its financial strength at the same time, aiming to achieve a payout ratio of approximately 30% in the medium term.

Based on this policy, after examining the Company's consolidated performance and determining the amount of unappropriated retained earnings, the Company proposes a year-end dividend of 110 yen per share. Combined with the interim dividend of 100 yen per share, this will bring the annual dividend to 210 yen per share, an increase of 30 yen per share compared with the previous fiscal year.

- Type of dividend asset Cash
- Allocation of dividend assets and total amount of allocation 110 yen per common share Total amount of payout: 23,287,294,800 yen
- 3. Effective date of dividend payout June 30, 2016

Proposal No. 2 Partial Amendment to the Articles of Incorporation

1. Reasons for the amendments

The Company proposes to make partial amendments to the Articles of Incorporation for the reasons described below.

The resolution of this proposal shall take effect at the end of this general meeting of shareholders.

- (1) The Company will make additions to the business purposes in response to diversification of its businesses.
- (2) The Act for Partial Revision of the Companies Act (Act No. 90 of 2014) (hereinafter the "Revised Companies Act"), which was entered into force on May 1, 2015, has newly instituted a Company with Audit and Supervisory Committee.

Historically, the Company has strengthened supervisory functions and business execution functions as well as improving management transparency, etc., in an effort to enhance corporate governance. In order to further promote corporate governance and improve corporate value by realizing a more swift decision-making structure and an additional layer of strength in the supervisory functions of the Board of Directors through having Directors who are Audit and Supervisory Committee Members possess voting rights in the Board of Directors, the Company has decided to transition to a Company with Audit and Supervisory Committee.

Accordingly, the Company proposes to make the following amendments:

- Amendments to the provision concerning the Company's governing bodies, amendments to the
 provision concerning Directors and the Board of Directors, establishment of a new provision
 concerning the Audit and Supervisory Committee, and deletion of the provision concerning Statutory
 Auditors and the Board of Statutory Auditors
- ii) Establishment of a new provision to permit the delegation of all or part of a decision regarding execution of important duties to a Director by resolution of the Board of Directors.
- (3) As the Revised Companies Act has amended the scope for entering into limited liability agreements with directors to include directors those who are not the executive officers, the Company proposes that the focus of limited liability agreements be altered so as not to restrict the scope to Outside Members of the Board of Directors, so that Directors who do not execute duties can fully perform the role expected of them. The Company has obtained the consent of the Statutory Auditors to this amendment to the provision.

2. Details of the amendments

The proposed amendments are as follows:

(Underlines show amended portions.) Present Articles of Incorporation Articles of Incorporation after Amendment CHAPTER I CHAPTER I **GENERAL PROVISIONS GENERAL PROVISIONS** Article 1 (Text omitted) Article 1 (Unchanged) Article 2 (*Purpose*) Article 2 (*Purpose*) The purpose of the Company shall be to engage in the The purpose of the Company shall be to engage in the following business: following business: 1. Manufacture, sale and purchase of ceramic and 1. Manufacture, sale and purchase of ceramic and chemical products; chemical products; 2. Manufacture, sale and purchase of electronic and 2. Manufacture, sale and purchase of electronic and electric products, parts and materials; electric products, parts and materials; (Newly added) 3. Manufacture, sale and purchase of medical devices; 3. Manufacture, sale and purchase of other machines 4. Manufacture, sale and purchase of other machines and parts and materials; and parts and materials; 5. ~ 17. (Unchanged; items renumbered downward) $4. \sim 16$. (Text omitted) Article 3 (Text omitted) Article 3 (Unchanged) Article 4 (Governing Bodies) Article 4 (Governing Bodies) The Company shall have following governing bodies The Company shall have following governing bodies in addition to the general meeting of shareholders: in addition to the general meeting of shareholders and Directors: 1. Board of Directors 1. Board of Directors 2. Statutory Auditors 2. Audit and Supervisory Committee 3. Board of Statutory Auditors (Deleted) 4. Accounting Auditors 3. Accounting Auditors Article 5 ~ 18 Article 5 ~ 18 (Text omitted) (Unchanged) CHAPTER IV **CHAPTER IV** DIRECTORS AND BOARD OF DIRECTORS DIRECTORS AND BOARD OF DIRECTORS Article 19 (Number of Directors) Article 19 (Number of Directors) The Company shall have no more than fifteen (15) The Company shall have not more than fifteen (15) Directors. directors who are not Audit and Supervisory Committee Members. The number of directors appointed as Directors who are Audit and Supervisory Committee Members shall be not more than five (5). Article 20 (Method of Election) Article 20 (Method of Election) (1) Directors shall be elected at general meetings of (1) Directors shall be elected at general meetings of shareholders. shareholders; while making a distinction between Directors who are not Audit and Supervisory Committee Members and Directors who are Audit and Supervisory Committee Members. (Text omitted) (Unchanged) (2) (2) (3) (Text omitted) (3) (Unchanged) Article 21 (Term of Office) Article 21 (Term of Office) (1) The term of office of Directors who are not Audit The term of office of Directors shall expire at the conclusion of the ordinary general meeting of and Supervisory Committee Members shall expire at the

conclusion of the ordinary general meeting of

within one (1) year after their election.

shareholders held with respect to the last year ending

shareholders held with respect to the last year ending

within two (2) years after their election.

Present Articles of Incorporation	Articles of Incorporation after Amendment
(Newly added)	(2) The term of office of Directors who are Audit and Supervisory Committee Members shall expire at the conclusion of the ordinary general meeting of shareholders held with respect to the last year ending within two (2) years after their election.
(Newly added)	(3) The term of office of a Director who is an Audit and Supervisory Committee Member elected to fill a vacancy of a Director who is an Audit and Supervisory Committee Member and who retired before the expiration of the term of office shall expire when such predecessor's full term of office would have expired.
Article 22 (Directors with Special Titles) The Company shall elect, by a resolution of the Board of Directors, one President from among its Directors. In addition, the Company may elect, if necessary, one Chairman, one or more Vice-Chairmen, Executive Deputy President, Corporate Senior Executive Director (senmu) and Executive Director (jomu), respectively, Members of the Board of Directors from among its Directors.	Article 22 (Directors with Special Titles) The Company shall elect, by a resolution of the Board of Directors, one President from among its Directors, who are not Audit and Supervisory Committee Members. In addition, the Company may elect, if necessary, one Chairman, one or more Vice-Chairmen, Executive Deputy President, Corporate Senior Executive Director (senmu) and Executive Director (jomu), respectively, Members of the Board of Directors from among its Directors.
Article 23 (Statutory Representative Directors) (1) The President, Member of the Board of Directors shall be a Statutory Representative Director. (2) In addition to the preceding paragraph, the Company may, by a resolution of the Board of Directors, elect not more than five (5) Statutory Representative Directors from among its Directors with special titles mentioned in the preceding Article.	Article 23 (Statutory Representative Directors) (1) The President, Member of the Board of Directors shall be a Statutory Representative Director. (2) In addition to the preceding paragraph, the Company may, by a resolution of the Board of Directors, elect not more than five (5) Statutory Representative Directors from among its Directors who are not Audit and Supervisory Committee Member.
Article 24 (Text omitted)	Article 24 (Unchanged)
Article 25 (Convocation Procedures) (1) Notice of a meeting of the Board of Directors shall be given to each Director and each Statutory Auditor at least three (3) days prior to the date set for such meeting; provided, however, that in case of emergency, the above period may be shortened. (2) With the consent of all the Directors and Statutory	Article 25 (Convocation Procedures) (1) Notice of a meeting of the Board of Directors shall be given to each Director at least three (3) days prior to the date set for such meeting; provided, however, that in case of emergency, the above period may be shortened. (2) With the consent of all the Directors a meeting of the
Auditors a meeting of the Board of Directors may be held without complying with the convocation procedures.	Board of Directors may be held without complying with the convocation procedures.
Article 26 (Omission of Resolution by Board of Directors) (Text omitted)	Article 26 (Omission of Resolution by Board of Directors) (Unchanged)
(Newly added)	Article 27 (<u>Delegation to Directors</u>) Pursuant to the provisions of Article 399-13, Paragraph 6 of the Companies Act, the Company may delegate all or part of a decision regarding execution of important duties (excluding matters set forth in items of Paragraph 5 of the same Article) to a Director by resolution of the Board of Directors.
7	7

Present Articles of Incorporation

Article <u>27</u> (*Regulations of the Board of Directors*) (Text omitted)

Article 28 (Remuneration, etc.)

(1) The remuneration for Directors, annual bonus and other proprietary benefits received from the Company as consideration for execution of their duties (hereinafter referred to as "Remuneration, etc.") shall be determined by a resolution of a general meeting of shareholders.

(2) (Text omitted)

Article <u>29</u> (*Limited Liability Agreement with <u>Outside</u>* <u>Members of the Board of Directors</u>)

In accordance with the provisions of Paragraph 1 of Article 427 of the Corporate Law, the Company may enter into agreements with <u>Outside Members of the Board of Directors</u> under which their liabilities provided for in Paragraph 1 of Article 423 of the said Law shall be restricted to the minimum liability limit stipulated in laws and regulations.

CHAPTER V <u>STATUTORY AUDITORS AND BOARD OF</u> <u>STATUTORY AUDITORS</u>

(Newly added)

(Newly added)

(Newly added)

Article 30 (Number of Statutory Auditors)
The Company shall have no more than five (5)
Statutory Auditors.

Articles of Incorporation after Amendment

Article <u>28</u> (*Regulations of the Board of Directors*) (Unchanged)

Article 29 (Remuneration, etc.)

(1) The remuneration for Directors, annual bonus and other proprietary benefits received from the Company as consideration for execution of their duties (hereinafter referred to as "Remuneration, etc.") shall be determined by a resolution of a general meeting of shareholders, while making a distinction between Directors who are not Audit and Supervisory Committee Members and Directors who are Audit and Supervisory Committee Members.

(2) (Unchanged)

Article 30 (Limited Liability Agreement with <u>Directors</u>)
In accordance with the provisions of Paragraph 1 of
Article 427 of the Companies Act, the Company may
enter into agreements with <u>directors excluding those</u>
who are not the executive officers under which their
liabilities provided for in Paragraph 1 of Article 423 of
the said Law shall be restricted to the minimum liability
limit stipulated in laws and regulations.

CHAPTER V THE AUDIT AND SUPERVISORY COMMITTEE

<u>Article 31 (Full-time Audit and Supervisory Committee Members)</u>

The Audit and Supervisory Committee may, by its resolution, elect full-time Audit and Supervisory Committee Members.

Article 32 (Convocation Procedures)

(1) Notice of a meeting of the Audit and Supervisory
Committee shall be given to each Audit and Supervisory
Committee Member at least three (3) days prior to the
date set for such meeting; provided, however, that in
case of emergency, the above period may be shortened.
(2) With the consent of all the Audit and Supervisory
Committee Members, a meeting of the Audit and
Supervisory Committee may be held without complying
with the convocation procedures.

<u>Article 33 (Regulations of the Audit and Supervisory Committee)</u>

The Audit and Supervisory Committee shall be governed by the Regulations of the Audit and Supervisory Committee established by the Audit and Supervisory Committee, in addition to laws and regulations and these Articles of Incorporation.

(Deleted)

D. Add J. Cl.	A CL CT C C A 1
Present Articles of Incorporation Article 31 (Method of Appointment)	Articles of Incorporation after Amendment (Deleted)
(1) Statutory Auditors shall be elected at general	(Deleted)
meetings of shareholders.	
(2) The resolution to elect Statutory Auditors shall be	
made by an affirmative vote of a majority of the voting	
rights held by shareholders present with exercisable	
voting rights representing one-third (1/3) or more of the	
voting rights of all shareholders with exercisable voting rights present.	
rights present.	
Article 32 (Term of Office)	(Deleted)
(1) The term of office of Statutory Auditors shall expire	
at the conclusion of the ordinary general meeting of	
shareholders held with respect to the last business year	
endings within four (4) years after their election. (2) The term of office of a Statutory Auditor elected to	
fill a vacancy of a retired Statutory Auditor before the	
expiration of the term of office shall expire when such	
predecessor's full term of office would have been	
expired.	
Article 33 (Full-time Statutory Auditor) The Board of Statutory Auditors shall amoint full	(Deleted)
The Board of Statutory Auditors shall appoint full- time Statutory Auditor(s) from among Statutory	
Auditors.	
- Individual Control of the Control	
Article 34 (Convocation Procedures)	(Deleted)
(1) Notice of a meeting of the Board of Statutory	
Auditors shall be given to each Statutory Auditor at least	
three (3) days prior to the date set for such meeting;	
provided, however, that in case of emergency, the above period may be shortened.	
(2) With the consent of all the Statutory Auditors, a	
meeting of the Broad of Statutory Auditors may be held	
without complying with the convocation procedures.	
	~
Article 35 (Regulations of the Board of Statutory	(Deleted)
Auditors The Board of Statutory Auditors shall be governed by	
the Regulations of the Board of Statutory Auditors	
established by the Board of Statutory Auditors, in	
addition to laws and regulations and these Articles of	
Incorporation.	
Article 36 (Pamumaration etc.)	(Dalatad)
Article 36 (<i>Remuneration</i> , etc.) The Remuneration, etc. for Statutory Auditors shall	(Deleted)
be determined by a resolution of a general meeting of	
shareholders.	
Article 37 (Limited Liability Agreement with Outside	(Deleted)
Statutory Auditors)	
In accordance with the provisions of Paragraph 1 of	
Article 427 of the Corporate Law, the Company may enter into agreements with Outside Statutory Auditors	
under which their liabilities provided for in Paragraph 1	
of Article 423 of the said Law shall be restricted to the	
minimum liability limit stipulated in laws and	
regulations.	

Preser	at Articles of Incorporation	Articles of Incorporation after Amendment		
	CHAPTER VI	CHAPTER VI		
	ACCOUNTS	ACCOUNTS		
	(T)			
Article $38 \sim 41$	(Text omitted)	Article $\underline{34} \sim \underline{37}$ (Unchanged)		
	(Newly added)	Supplementary Provision		
	()			
		(Transitional Measure Concerning Limited Liability		
		Agreements with Outside Statutory Auditors)		
		Limited liability agreements pursuant to the provisions		
		of Article 427, Paragraph 1 of the Companies Act		
		already entered into with Outside Statutory Auditors		
		(including former Outside Statutory Auditors) regarding		
		the liability for damages described in Article 423,		
		Paragraph 1 of the Companies Act prior to the conclusion of the 80th ordinary general meeting of		
		shareholders held in June 2016 shall be governed by		
		Article 37 of the Articles of Incorporation prior to the		
		amendment made by resolution of the said ordinary		
		general meeting of shareholders.		

Proposal No. 3: Election of Eight (8) Directors who are not Audit and Supervisory Committee Members

If Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved, the Company will make a transition to a Company with Audit and Supervisory Committee. The terms of office of all nine (9) current Directors will expire at the time when the amendments become effective. Accordingly, it is proposed that eight (8) Members of the Board of Directors who are not Audit and Supervisory Committee Members be elected.

The resolution of this proposal shall only take effect on the condition that the amendments to the Articles of Incorporation in Proposal No. 2 become effective.

The candidates for Members of the Board of Directors who are not Audit and Supervisory Committee Members are as follows:

Candidate No.	Name of Candidate (Birthdate)	Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
1	Tsuneo Murata (August 13, 1951)	Mar 1974 Entered the Company Jun 1989 Assumed the position of Member of the Board of Directors of the Company Jun 1991 Assumed the position of Senior Vice President of the Company Jun 1995 Assumed the position of Senior Executive Vice President of the Company Jun 2003 Assumed the position of Executive Deputy President and Statutory Representative Director of the Company (present) Jun 2007 Assumed the position of President of the Company (present) (Significant Concurrent Positions) Statutory Representative Director, President of Fukui Murata Mfg. Co., Ltd. Chairman, the Murata Science Foundation	1,539,000 shares

Reason for nomination as candidate

Tsuneo Murata has been involved in the running and management of domestic and overseas business and sales divisions at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. He has been responsible for the Company's management as President of the Company since 2007 and has been nominated as a candidate for Director because the Company expects that he will continue to demonstrate his managerial ability and strengthen the decision-making functions of the Board of Directors.

Candi- date No.	Name of Candidate (Birthdate)	Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
2	Yoshitaka Fujita (January 27,1952)	 Entered the Company Assumed the position of Member of the Board of Directors of the Company Assumed the position of Vice President of the Company Assumed the position of Senior Executive Vice President of the Company Assumed the position of Corporate Senior Executive Vice President of the Company Assumed the position of Executive Deputy President of the Company (present) Assumed the position of Statutory Representative Director of the Company (present) Concurrent Positions) f Murata (China) Investment Co., Ltd.	2,000 shares

Yoshitaka Fujita has been involved in accounting and financial duties and management at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. He has been responsible for the Company's management as Executive Deputy President of the Company since 2008 and has been nominated as a candidate for Director because the Company expects that he will continue to demonstrate his managerial ability and strengthen the decision-making functions of the Board of Directors.

		Apr 1980	Entered the Company	
		Mar 2008	Assigned as General Manager of Corporate Planning Department of the Company	
		Jul 2009	Assumed the position of Vice President of the Company Assigned as Director of Accounting & Planning Group of the Company	
	Toru Inoue (May 30, 1956)	Jul 2013	Assumed the position of Executive Vice President of the Company (present) Assigned as Director of Components Business Unit of the Company (present)	2,100 shares
3		Jun 2015	Assumed the position of Member of the Board of Directors of the Company (present)	
		(Significant	t Concurrent Positions)	
		Statutory R Co., Ltd.	epresentative Director, President of Izumo Murata Manufacturing	
		Statutory R Co., Ltd.	epresentative Director, President of Toyama Murata Manufacturing	

Reason for nomination as candidate

Toru Inoue has been involved in business management, planning, and accounting at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. He has been nominated as a candidate for Director because the Company expects that he will continue to strengthen the decision-making and supervisory functions of the Board of Directors.

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
		Apr 1985	Entered the Company	
		Jul 2006	Assigned as Director of Communication Module Division, Module Business Unit of the Company	
		Jul 2010	Assumed the position of Vice President of the Company	
		Jun 2012	Assigned as Director of Module Business Unit of the Company	
	Norio Nakajima	Jun 2013	Assumed the position of Member of the Board of Directors of the Company (present) Assumed the position of Executive Vice President of the Company (present)	900
(September 21, 1961)		Jul 2015	Assigned as Director of Communication and Sensor Business Unit of the Company (present) Assigned as Director of Energy Business Division of the Company (present)	shares
	Statutory R Manufactur Statutory R Manufactur Statutory R	t Concurrent Positions) epresentative Director, President of Komatsu Murata ing Co., Ltd. epresentative Director, President of Kanazawa Murata ing Co., Ltd. epresentative Director, President of Okayama Murata ing Co., Ltd.		
	and its group compa achievement. He has b	nies for ma neen nomina	te d in technology development and business management at thany years, accumulating a wealth of experience and a solited as a candidate for Director because the Company expects n-making and supervisory functions of the Board of Directors.	d record of that he will
		Apr 1985	Entered the Company	
		Feb 2005	Assigned as General Manager of Corporate Planning Department of the Company	
		Mar 2008	Assigned as Director of Sensor Division, Device Business Unit of the Company	
		Jul 2011	Assumed the position of Vice President of the Company	2,000
	Hiroshi Iwatsubo	Jun 2012	Assigned as Director of Sales & Marketing Unit of the Company	2,000 shares

(August 11, 1962)

5

Jul 2013

Jun 2015

Jul 2015

Hiroshi Iwatsubo has been involved in technology development and business management, planning, and sales at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. He has been nominated as a candidate for Director because the Company expects that he will continue to strengthen the decision-making and supervisory functions of the Board of Directors.

Development Unit of the Company (present)

the Company (present)

Company (present)

Assumed the position of Senior Vice President of the Company

Assumed the position of Member of the Board of Directors of

Assumed the position of Executive Vice President of the

Assigned as Director of Corporate Technology & Business

shares

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
		Apr 1981	Entered the Company	
		Jun 2003	Assigned as General Manager of Finance Department of the Company	
		Jul 2009	Assumed the position of President of Murata (China) Investment Co., Ltd.	
	Yoshito Takemura	Jul 2012	Assumed the position of Vice President of the Company	400
6	(January 23, 1957)	Jun 2013	Assumed the position of Member of the Board of Directors of the Company (present) Assumed the position of General Manager of Accounting, Finance & Corporate Planning Group of the Company (present)	shares
		Jun 2015	Assumed the position of Senior Vice President of the Company (present)	
	accumulating a wealt candidate for Directo	h of experient because the	reater China at the Company and its group companies for rence and a solid record of achievement. He has been nominate the Company expects that he will continue to strengthen the of the Board of Directors.	inated as a
	S a s a s I	Apr 1983	Entered the Company	
		Jul 2008	Assigned as General Manager of Business Planning Division, Technology & Business Development Unit of the Company	
		Mar 2012	Assigned as Director of New Business Promotion Division, Technology & Business Development Unit of the Company	
		Jul 2012	Assumed the position of Vice President of the Company	
	Satoshi Ishino (June 5, 1960)	Oct 2013	Assigned as Director of New Products & Business Division of the Company (present) Assigned as Director of Business Incubation Center of the Company (present)	200 shares
7		Jun 2015	Assumed the position of Member of the Board of Directors of the Company (present) Assumed the position of Senior Vice President of the Company (present)	

Jul 2015

Satoshi Ishino has been involved in the module business and new business promotion at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. He has been nominated as a candidate for Director because the Company expects that he will continue to strengthen the decision-making and supervisory functions of the Board of Directors.

Company (present)

Assigned as Director of Healthcare Business Division of the

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
		Apr 1975	Entered Toyota Motor Co., Ltd. (currently TOYOTA MOTOR CORPORATION)	
		Jun 2004	Assumed the position of Managing Officer of the company	
		Jun 2005	Assumed the position of Outside Director of FUJITSU TEN LIMITED.	
		Jun 2009	Assumed the position of Vice President & Representative Director of the company	
	Takashi Shigematsu (November 3, 1949)	Jun 2010	Assumed the position of President & Representative Director of the company	_
8		Jun 2014	Assumed the position of Chairman and Representative Director of the company (present)	
8		Jun 2015	Assumed the position of Member of the Board of Directors (Outside Director) of the Company (present) Assumed the position of Outside Director of Bando Chemical Industries, Ltd. (present)	
		Chairman a	Concurrent Positions) nd Representative Director of FUJITSU TEN LIMITED. rector of Bando Chemical Industries, Ltd.	

Takashi Shigematsu has been nominated as a candidate for Outside Director because the Company expects that he will continue to utilize his deep insight and abundant business experience in the automotive industry to strengthen the decision-making and supervisory functions of the Board of Directors from an independent perspective.

Notes:

- 1. Special interests between any of the candidates for Directors who are not Audit and Supervisory Committee Members and the Company are as follows.
 - (1) The Company makes contributions to the Murata Science Foundation, of which Tsuneo Murata assumed the position of Chairman as of December 1, 2010.
 - (2) There are no special interests between the Company and any of the other candidates.
- 2. Takashi Shigematsu is a candidate for Outside Director and meets the criteria for independence prescribed by the Company. See page 22 for the criteria for independence.
 - (1) FUJITSU TEN LIMITED., of which Takashi Shigematsu serves as Chairman and Representative Director, has business relations with the Company Group regarding sales and purchases of products. However, sales involving the relations accounted for only less than 1% of the Company's consolidated sales in the 80th fiscal year, indicating that there is no materiality that would affect his independence as Outside Director.
 - (2) The Company has designated Takashi Shigematsu as an independent director as specified in the regulations of the Tokyo Stock Exchange, Inc. and reported the designation to the exchange. If Takashi Shigematsu is re-elected, the Company intends that he should continue to be an independent director.
 - (3) Takashi Shigematsu is currently Outside Director of the Company. At the end of this ordinary general meeting of shareholders, he will have served in the position for one (1) year.
- 3. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Takashi Shigematsu limiting his liability for damages under Article 423, Paragraph 1 of the Companies Act. The liability for damages under the agreement is restricted to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act. If Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved and the re-election of Takashi Shigematsu is approved, the Company will enter into the same agreement to limit liability as a Director those who is not an executive officer, etc.

<For Reference>

If Proposal No. 3 and Proposal No. 4 are approved as originally proposed, the number of Members of the Board of Directors will be twelve (12), four (4) of whom will be independent Outside Directors.

Proposal No. 4: Election of Four (4) Directors who are Audit and Supervisory Committee Members

If Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved as originally proposed, the Company will make a transition to a Company with Audit and Supervisory Committee. Accordingly, it is proposed that four (4) Directors who are Audit and Supervisory Committee Members be elected.

The resolution of this proposal shall only take effect on the condition that the amendments to the Articles of Incorporation in Proposal No. 2 become effective.

The Company has obtained the consent of the Board of Statutory Auditors for this proposal.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows:

Candidate No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned		
		Apr 1979	Entered Fukui Murata Mfg. Co., Ltd.			
	Junichi Tanaka	Aug 1998	Assumed the position of General Manager of Murata Electronics Singapore (Pte.) Ltd.	2 400		
	(January 2, 1957) [New candidate]	Feb 2008	Assigned as General Manager of Finance Department of the Company	2,400 shares		
1		Jun 2013	Assumed the position of Standing Statutory Auditor of the Company (present)			
	Reason for nomination as candidate Junichi Tanaka has been involved in accounting and financial duties both in Japan and overseas at the Company and its group companies for many years, accumulating a wealth of experience and a solid record of achievement. In addition, he has gained wide-ranging and in-depth knowledge of and insight into group business through his auditing experience as Standing Statutory Auditor at the Company, so the Company expects that he will strengthen decision-making functions and audit and supervisory functions of the Board of Directors, and has therefore nominated him as a candidate for Director who is an Audit and Supervisory Committee Member.					
		Nov 1978	Entered Peat Marwick Mitchell & Co.			
		Jul 1996	Assumed the position of National Managing Partner, the Pacific Rim Practice of KPMG LLP			
		Oct 1997	Assumed the position of the Board Member of KPMG LLP			
	Hiroaki Yoshihara (February 9, 1957)	Oct 2003	Assumed the position of Vice Chairman and Global Managing Partner of KPMG International	_		
	[New candidate]	Jun 2008	Assumed the position of Member of the Board of Directors (Outside Director) of the Company (present)			
		Jun 2014	Assumed the position of Outside Director Hitachi, Ltd. (present)			
2			Concurrent Positions) ector Hitachi, Ltd.			
	Passan for namination	n og ogndide:				

Reason for nomination as candidate

Hiroaki Yoshihara has been nominated as a candidate for Outside Director who is an Audit and Supervisory Committee Member because the Company expects that he will be able to utilize his abundant consulting experience with global companies and his knowledge as an accounting professional in the management of the Company to strengthen decision-making functions and audit and supervisory functions of the Board of Directors from an independent perspective.

In addition, though never having previously engaged in company management in any way other than serving as Outside Director, Hiroaki Yoshihara has already contributed useful views and frank comments regarding the management of the Company from his professional viewpoint as Outside Director of the Company. Accordingly, the Company has determined that Hiroaki Yoshihara would appropriately carry out his duties as an Outside Director who is an Audit and Supervisory Committee Member.

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
		Apr 1973	Entered the Ministry of International Trade and Industry	
	ı	Aug 1999	Assumed the position of Director-General, International Economic Affairs Department, International Trade Policy Bureau, MITI	
		Aug 2003	Assumed the position of Director-General, Commerce and Information Policy Bureau, METI	
		Jul 2006	Assumed the position of Director-General, Trade Policy Bureau, METI	
		Jul 2007	Assumed the position of Vice-Minister for International Affairs, METI	
	Masakazu Toyoda	Aug 2008	Assumed the position of the Secretary General of the Cabinet Secretariat's Strategic Headquarters for Space Policy Assumed the position of Private Secretary, METI	
	(June 28, 1949) [New candidate]	Nov 2008	Assumed the position of the Special Advisor to the Cabinet on Energy and Climate Change	_
		Jun 2010	Assumed the position of Statutory Auditor (Outside Statutory Auditor) of the Company (present)	
3		Jul 2010	Assumed the position of Chairman & CEO of The Institute of Energy Economics, Japan (present)	
3		Jun 2011	Assumed the position of Outside Statutory Auditor of Nitto Denko Corporation (present)	
		Mar 2015	Assumed the position of Outside Director of CANON ELECTRONICS INC. (present)	
		Chairman & Outside Sta	Concurrent Positions) CEO of The Institute of Energy Economics, Japan tutory Auditor of Nitto Denko Corporation ector of CANON ELECTRONICS INC.	

Masakazu Toyoda has been nominated as a candidate for Outside Director who is an Audit and Supervisory Committee Member because the Company expects that he will be able to utilize his abundant experience and insight in government administration of such fields as the economy, international trade, and energy in the management of the Company to strengthen decision-making functions and audit and supervisory functions of the Board of Directors from an independent perspective.

For this reason, though never having previously engaged in company management in any way other than serving as Outside Officer, Masakazu Toyoda has auditing experience as Outside Statutory Auditor of the Company and has already contributed useful views and frank comments regarding the management of the Company from his professional viewpoint. Accordingly, the Company has determined that Masakazu Toyoda would appropriately carry out his duties as an Outside Director who is an Audit and Supervisory Committee Member.

Candi- date No.	Name of Candidate (Birthdate)		Brief Personal History, Positions, Responsibilities and Significant Concurrent Positions	Shares of the Company Owned
		Apr 1974	Entered the Ministry of Finance	
		Jul 1979	Assumed the position of District Director of Yamanashi Tax Office	
		May 1991	Assumed the position of Counselor, Embassy of Japan in the UK	
		Aug 1994	Assumed the position of Executive Director for Special Mission of Office of Policy Planning, Tokyo Metropolitan Gov.	
		Jul 1997	Assumed the position of Councillor, Cabinet Secretariat (Cabinet Councilors' Office on Internal Affairs)	
		Jun 2000	Assumed the position of Regional Commissioner of Fukuoka Regional Taxation Bureau, National Tax Agency	
	Hiroshi Ueno (November 13,	Jul 2001	Assumed the position of Deputy Secretary General, for International Affairs, General Secretariat of Japan Fair Trade Commission	_
	1951) [New candidate]	Jul 2003	Assumed the position of Regional Commissioner of Osaka Regional Taxation Bureau , National Tax Agency	
4		Jul 2004	Assumed the position of Director-General for Policy Planning of Ministry of Land, Infrastructure and Transport	
		Oct 2005	Assumed the position of Executive Director of Japan Expressway Holding and Debt Repayment Agency	
		Jul 2008	Assumed the position of Senior Managing Director of Trust Companies Association of Japan	
		Jul 2014	Assumed the position of Advisor of Mitsui Sumitomo Insurance Company, Limited (present)	
		. •	t Concurrent Positions) Mitsui Sumitomo Insurance Company, Limited	

Hiroshi Ueno has been nominated as a candidate for Outside Director who is an Audit and Supervisory Committee Member because the Company expects that he will be able to utilize his abundant experience and insight in government administration of such fields as tax and finance, as well as operation of Antimonopoly Act, in the management of the Company to strengthen decision-making functions and audit and supervisory functions of the Board of Directors from an independent perspective.

For this reason, though Hiroshi Ueno has never previously engaged in company management, the Company has determined that he would appropriately carry out his duties as an Outside Director who is an Audit and Supervisory Committee Member.

Notes:

- 1. There are no special interests between the Company and the candidates for Directors who are Audit and Supervisory Committee Members
- 2. Hiroaki Yoshihara, Masakazu Toyoda, and Hiroshi Ueno are candidates for Outside Directors and meet the criteria for independence prescribed by the Company. See page 22 for the criteria for independence.
 - (1) The Company has designated Hiroaki Yoshihara and Masakazu Toyoda as independent directors as specified in the regulations of the Tokyo Stock Exchange, Inc. and reported the designation to the exchange; if both are elected, the Company intends that they should both continue to be independent directors. Hiroshi Ueno meets the requirements for independent directors as specified in the regulations of the Tokyo Stock Exchange, Inc. and, assuming that his election is approved, the Company has designated him as an independent director and reported the designation to the exchange.
 - (2) Hiroaki Yoshihara is currently Outside Director of the Company. At the end of this ordinary general meeting of shareholders, he will have served in the position for eight (8) years. Masakazu Toyoda is currently Outside Statutory Auditor of the Company. At the end of this ordinary general meeting of shareholders, he will have served in the position for six (6) years.
- 3. Limited liability agreements with candidates for Directors who are Audit and Supervisory Committee Members are as follows:
 - (1) Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into agreements with Hiroaki Yoshihara and Masakazu Toyoda limiting their liabilities for damages under Article 423, Paragraph 1 of the Companies Act. The liability for damages under the agreement is restricted to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act. If Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved and the election of Hiroaki Yoshihara and Masakazu Toyoda is approved, the Company will enter into the same agreements to limit liability as

- Directors excluding those who are not the executive officers, etc.
- (2) If Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved as originally proposed and the election of Junichi Tanaka and Hiroshi Ueno is approved, the Company will enter into the same agreements to limit liability as Directors excluding those who are not the executive officers, etc.

<For Reference>

If Proposal No. 3 and Proposal No. 4 are approved as originally proposed, the number of Members of the Board of Directors will be twelve (12), four (4) of whom will be independent Outside Directors.

Proposal No. 5: Determination of Amount of Remuneration for Directors who are not Audit and Supervisory Committee Members

The amount of remuneration for Directors of the Company has been no more than ¥600 million annually since a resolution was taken to set it at this level at the 71st ordinary general meeting of shareholders held on June 28, 2007.

On the condition that Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved as originally proposed, the Company will transit to a Company with Audit and Supervisory Committee. In accordance with the provisions of Article 361, Paragraphs 1 and 2 of the Companies Act, the Company proposes that, in place of the current amount of remuneration for Directors, the amount of remuneration for Directors who are not Audit and Supervisory Committee Members be set at no more than ¥700 million annually, in view of such factors as the economic climate. The Company proposes that the amount of remuneration for Directors who are not Audit and Supervisory Committee Members should exclude the employee salaries of Directors who serve concurrently as employees, as is the case at present.

See page 22 for Policy on Director Remuneration for Directors who are not Audit and Supervisory Committee Members.

There are currently nine (9) Directors (of whom two (2) are Outside Directors), but if Proposal No. 2 and Proposal No. 3 are approved as originally proposed, there will be eight (8) Directors who are not Audit and Supervisory Committee Members (of whom one (1) will be an Outside Director).

The resolution of this proposal shall only take effect on the condition that the amendments to the Articles of Incorporation in Proposal No. 2 become effective.

Proposal No. 6: Determination of Amount of Remuneration for Directors who are Audit and Supervisory Committee Member

On the condition that Proposal No. 2 "Partial Amendment to the Articles of Incorporation" is approved as originally proposed, the Company will transit to a Company with Audit and Supervisory Committee. In accordance with the provisions of Article 361, Paragraphs 1 and 2 of the Companies Act, the Company proposes that the amount of remuneration for Directors who are Audit and Supervisory Committee Members be set at no more than \times 100 million annually, in view of such factors as the economic climate.

See page 22 for Policy on Director Remuneration for Directors who are Audit and Supervisory Committee Members.

If Proposal No. 2 and Proposal No. 4 are approved as originally proposed, there will be four (4) Directors who are Audit and Supervisory Committee Members (of whom three (3) will be Outside Directors). The resolution of this proposal shall only take effect on the condition that the amendments to the Articles of Incorporation in Proposal No. 2 become effective.

Criteria for Independence of Outside Directors

The following provides a summary of the Company's criteria for independence of outside Directors.

- 1. The person is not an executive of the Company or its current subsidiary or a company that was a subsidiary within the past three years.
- 2. The person is not currently a major shareholder or an executive of a major shareholder.
- 3. The person is not an executive of a company, etc., that is currently a significant client or supplier or was a significant client or supplier within the past three years with the Company or its current subsidiary.
- 4. The person is not an executive of an organization that has received within the past three years a donation or grant of over 10.00 million yen per annum from the Company or its current subsidiary.
- 5. The person is not an executive of a company or a subsidiary of that company, or a company or a subsidiary of that company that within the past three years has employed a Member of the Board of Directors, Statutory Auditor, or Vice President of the Company or its current subsidiary.
- 6. The person does not have any significant transaction relationship with the Company, such as a consulting or advisory agreement, and has not had a transaction relationship in the past.
- 7. The person is not an executive of the Independent Auditor of the Company.
- 8. The person is not a relative within the third degree of kinship, etc., of a Member of the Board of Directors, Statutory Auditor, or Vice President of the Company or its current subsidiary.
- 9. The person does not carry the risk of creating a constant substantial conflict of interest between the Company's general shareholders as a whole for reasons other than those considered in (1) through (8) above.

Policy on Director Remuneration

With respect to remuneration for Directors, the Company makes it a basic policy to provide a system and level of remuneration that is considered suitable for executive-level managers of a globally competitive electronic equipment and component manufacturer in order to ensure recruitment of human talent considered to be excellent based on a comparison with same-industry competitors, to raise the morale and motivation to improve financial results and to contribute to the maximization of corporate value. To improve corporate governance for the decision making process for matters related to the remuneration of Members of the Board of Directors, etc. by improving objectivity and transparency, the Company has established a Remuneration Advisory Committee, consisting of four (4) Members of the Board of Directors of which two (2) are Outside Directors, and after passing through deliberation at that committee, the decision is made at the Board of Directors meeting.

Remuneration for Directors who are not Audit and Supervisory Committee Members is made up of a monthly remuneration and a performance-linked remuneration (Board Member bonus). The monthly remuneration is a fixed remuneration of an amount individually decided for each Director based on a fixed amount for service as Director, and an amount that is decided based on consideration of the level of importance of each Director's business execution allocation and responsibility and the previous fiscal year's financial performance. The total amount of the performance-linked remuneration (Board Member bonus) is decided according to the Company's financial performance and the amount allocated to each Director is decided by giving consideration to the level of contribution to financial performance of the respective Director. Remuneration to Outside Directors who are Audit and Supervisory Committee Members will only be a monthly remuneration.

The remuneration paid to Directors who are Audit and Supervisory Committee Members is only monthly remuneration, and the amount paid to each individual is decided through discussion by the Directors who are Audit and Supervisory Committee Members.